

# Murren Family Office

The Honorable P. Kevin Castel  
United States District Judge  
Southern District of New York  
Daniel Patrick Moynihan  
United States Courthouse  
500 Pearl Street  
New York, New York 10007

Dear Judge Castel,

Please allow me to convey my thoughts in support of William Walters.

I am a 19 year resident of Las Vegas and was co-founder of Nevada's first non-profit cancer research and treatment center, the Nevada Cancer Institute, where I served as Chairman and CEO from 2002 until 2009. It is in the course of this work that I came to know Mr. Walters well as a member of the civic and philanthropic communities.

In addition, I have previously served as a congressional and presidential appointee on two federal commissions, the Financial Crisis Inquiry Commission, and the Commission on Enhancing National Cybersecurity. I am a former leading Wall Street securities analyst, and I am a member of the Board of Trustees of the Johns Hopkins University (JHU) and the JHU Applied Physics Laboratory.

As civic-minded individuals Mr. Walters and I regularly crossed paths. At some point we found ourselves in conversation about what would eventually become the Nevada Cancer Institute. I expressed my desire to bring cancer treatment to thousands of patients who otherwise would have had to leave Nevada to receive advanced treatment—or would not have received access to clinical trials at all. Mr. Walters shared how the need for advanced opportunities for treatment resonated with him given his experiences with his son. It was important to Mr. Walters that all people have access to care, not just the wealthy.

I ultimately co-founded the Nevada Cancer Institute and Mr. Walters was involved in making that possible. He donated one million dollars when we first founded the Nevada Cancer Institute, and also regularly helped us to attract other donors, over many years. He remained involved on a sustained and regular basis and was a generous and engaged donor. In all my interactions with Mr. Walters, he conducted himself in an honorable, professional, and thoughtful manner.

Mr. Walters has also demonstrated a generous commitment to many other important initiatives in the areas of health care and education, never asking for public recognition, and quietly ensuring the success of many efforts that have been critical to the lives of our citizenry. I have found Mr. Walters unique in that his philanthropy and generosity is not about glory but about ensuring an impact on those in need. His service can be matched by very few individuals.

It is my hope that his unwavering contributions of time and treasure over the years will be recognized in your deliberations.

Very truly yours,

  
Heather Hal Murren