



Jan Jones Blackhurst
Executive Vice President

May 24, 2017

The Honorable P. Kevin Castel
United States District Judge
Southern District of New York
Daniel Patrick Moynihan
United States Courthouse
500 Pearl Street
New York, NY 10007

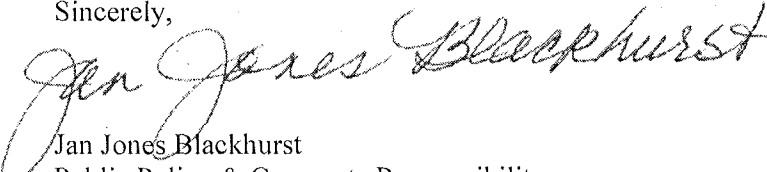
Dear Judge Castel:

I have known and admired Bill Walters for over 20 years. During that time we have maintained a friendship that found us working together as friends, colleagues and philanthropists. In all of my dealings with Bill, I found him to be earnest, honest, deliberative and a masterful negotiator. During my two terms as Mayor of Las Vegas, I had several business dealings with Bill on various real estate developments, water acquisition rights, golf course developments and often called upon his advice and expertise while governing the then fastest growing city in America. Bill never blurred the lines between business and friendship and always conducted himself in an honest and professional manner.

I also witnessed first-hand Bill's generosity to his friends and his community. When the City wanted to launch an outreach campaign to put more police on the streets, Bill volunteered to fund an initiative to educate the public on the benefits of increased policing. He received no personal benefits from this project, other than knowing that he was contributing to a safer community for himself and others. As Mayor of Las Vegas, I also had the extreme honor of presenting Bill with the Philanthropist of the Year Award, in recognition of his work with Opportunity Village.

On a personal level, Bill has been a reliable and trustworthy friend for over 20 years. When I [REDACTED] [REDACTED] during my run for governor, Bill was always available to sit with me and talk through my troubles. It is my sincere hope that anyone coming into contact with Bill will see what I have come to know – the extraordinary man he is and will consider all the true goodness he has brought into the lives of those who know, love and admire him.

Sincerely,



Jan Jones Blackhurst
Public Policy & Corporate Responsibility

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